# Business Plan Report

# Customer

**Objective Name** Owner(s)

More cultural, recreational and library programs and services available to address varied community interests - Library

Phyllis Alpert Lucrece Louisdhon-Louinis Sylvia Mora-Ona Raymond Santiago Library

**Initiatives Linked To Objective** 

Owner(s)

#### **GrandParent Objectives**

Establish easily accessible, diverse and enjoyable programs, services, places and facilities to meet our community's unique and growing needs

#### **Parent Objectives**

(RC1.3) More cultural, recreational and library programs and services available to address varied community interests (priority outcome)

Measures

Total Number of Systemwide Hours of Operation

The sum of the hours of operation at each location.

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Owner(s)

Total Number of Systemwide Hours of Op...



good direction

updated: 4/5/2006

Library Door Count

**Child Measures Linked To Measure** 

**ACTUAL GOAL DATE** 

Terry Zamora Phyllis Alpert Elizabeth Garcia

Terry Zamora Phyllis Alpert Sylvia Mora-Ona

**Initiatives Linked To Measure** 

Owner(s)

### **Performance Graph**



good direction

updated: 5/5/2006

#### **Child Measures Linked To Measure**

	ACTUAL	GOAL	DATE
Allapattah	8,991	n/a	Apr 2006
Bookmobiles	1,799	n/a	Apr 2006
California Club	11,504	n/a	Apr 2006
Civic Center	0	n/a	Apr 2006
Main	51,895	n/a	Apr 2006

Virtual Library Door Count Terry Zamora Phyllis Alpert **Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Virtual Library Door Count

300,000
250,000
150,000
100,000
Jan 2005 May 2005 Sep 2005 Jan 2006 May 2006 Sep 2006

- Goal

Actual - Trend

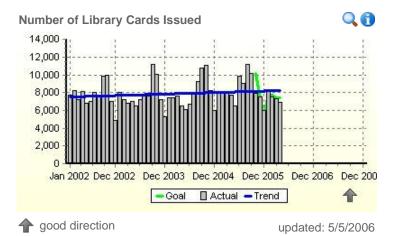
ngood direction

updated: 5/5/2006

Number of Library Cards Issued

Total number of library cards issued systemwide.

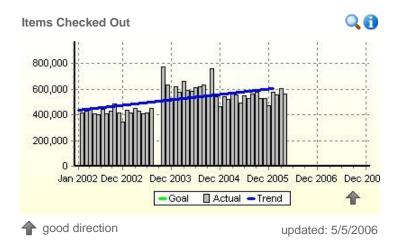
**Performance Graph** 



Items Checked Out

Circulation of Library Materials (excluding in house)

**Performance Graph** 



Terry Zamora Phyllis Alpert

Initiatives Linked To Measure

Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Terry Zamora Phyllis Alpert

**Initiatives Linked To Measure** 

Owner(s)

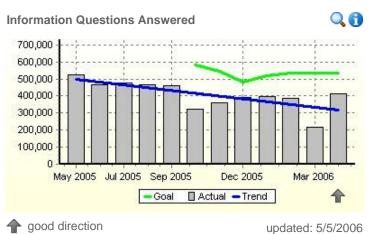
**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

**Performance Graph** 

#### **Initiatives Linked To Measure**

Owner(s)



**Child Measures Linked To Measure** 

DATE **ACTUAL GOAL** 

good direction

Holds by Mail Phyllis Alpert Terry Zamora

The number of items delivered to patrons homes/offices based on their requests. This is a new service to be implemented mid-year 2006. Connections (books by Mail for the Homebound) figures are not included in these statistics.

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



**Child Measures Linked To Measure** 

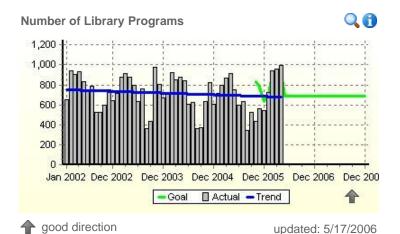
**ACTUAL GOAL DATE** 

updated: never

Number of Library Programs

Patricia Faison Terry Zamora Phyllis Alpert Lucrece Louisdhon-Louinis

### **Performance Graph**



**Child Measures Linked To Measure** 

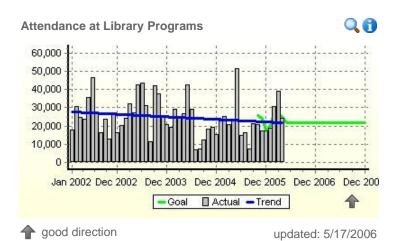
**Initiatives Linked To Measure** 

**ACTUAL GOAL** DATE

Owner(s)

Attendance at Library Programs

Patricia Faison Terry Zamora Phyllis Alpert



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

SMART Tutoring participants

Patricia Faison Terry Zamora Phyllis Alpert Lucrece Louisdhon-Louinis

#### **Performance Graph**

#### Initiatives Linked To Measure

Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Attendance at Public Computer Training Sessions

Terry Zamora Phyllis Alpert

Attendance at the training sessions for the public at the labs at North Dade and South Dade Regional Libraries.

updated: 5/25/2006

**Performance Graph** 

good direction

**Initiatives Linked To Measure** 

Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Number of Public PC Stations Replaced

Terry Zamora Phyllis Alpert

Performance Graph Initiatives Linked To Measure

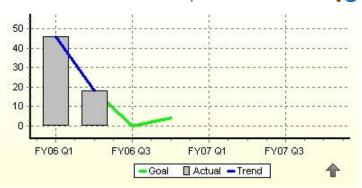
Owner(s)

# Number of Public PC Stations Replaced

Q 🕤

#### **Child Measures Linked To Measure**

ACTUAL GOAL DATE



updated: 4/26/2006

Objective Name Owner(s)

Recreational, cultural and library facilities located where needed throughout the County - Library

Terry Zamora

**Initiatives Linked To Objective** 

Owner(s)

#### **GrandParent Objectives**

Establish easily accessible, diverse and enjoyable programs, services, places and facilities to meet our community's unique and growing needs

#### **Parent Objectives**

(RC1.6) Recreational, cultural and library facilities located where needed throughout the County (priority outcome)

Measures

Library Square Footage Per Capita

Square footage of library space per capita

**Performance Graph** 

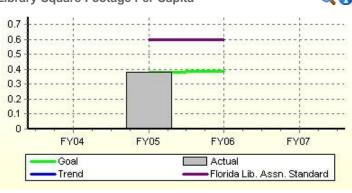


Terry Zamora Phyllis Alpert Suzet Alvarez Cleary Mercedes Obando

**Initiatives Linked To Measure** 

Owner(s)

Library Square Footage Per Capita



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Number of New Facilities

good direction

Number of new facilities opened in the fiscal year

Mercedes Obando Terry Zamora Phyllis Alpert Suzet Alvarez Cleary

# Performance Graph





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**Initiatives Linked To Measure** 

Library Facilities

Owner(s)

**Child Measures Linked To Measure** 

ACTUAL	GOAL	DATE
4	4	FY05

JU0

good direction updated: 1/25/2006

Mobile Library Stops Per Week

**Performance Graph** 

Terry Zamora Phyllis Alpert Patricia Faison Lucrece Louisdhon-Louinis

**Initiatives Linked To Measure** 

Owner(s)

QA

updated: 3/16/2006

**Mobile Library Stops Per Week** 

**Child Measures Linked To Measure** 



♠ good direction

updated: 4/26/2006

Objective Name Owner(s)

Increased availability of and participation in life-long learning programs for artists, program developers and the public - Library

Phyllis Alpert Patricia Faison Terry Zamora

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Develop lifelong learning and professional development opportunities through education, outreach and training partnerships

**Parent Objectives** 

(RC4.1) Increased availability of and participation in life-long learning programs for artists, program developers and the public

Measures Owner(s)

Number of Registered Connections Users Patricia Faison

updated: 5/25/2006

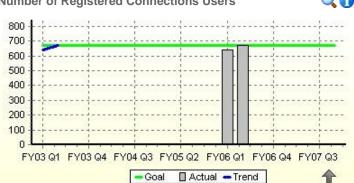
Library materials by mail to residents of all ages who are physically disabled or chronically ill.

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Number of Registered Connections Users



good direction

Child Measures Linked To Measure

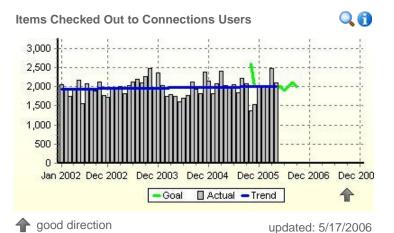
**ACTUAL GOAL** 

DATE

Items Checked Out to Connections Users

Patricia Faison Terry Zamora Phyllis Alpert

**Performance Graph** 



Number of Registered Talking Books Users

Library service for the blind and physically handicapped.

Performance Graph

Initiatives Linked To Measure Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Patricia Faison

Initiatives Linked To Measure

Owner(s)

QA

Number of Registered Talking Books Use...

**Child Measures Linked To Measure** 



Items Checked Out to Talking Books Users

Patricia Faison Terry Zamora Phyllis Alpert

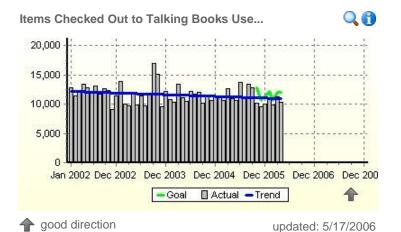
ACTUAL GOAL

Owner(s)

DATE

Owner(s)

#### **Performance Graph**

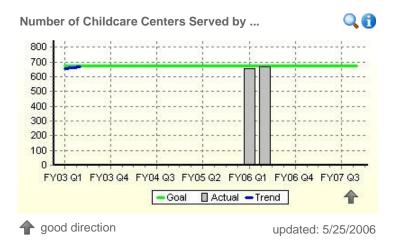


Number of Childcare Centers Served by Jump Start

Jump Stary offers early literacy kits for children ages 6 months-5 years.

Patricia Faison

# **Performance Graph**



Child Measures Linked To Measure

**Initiatives Linked To Measure** 

**Initiatives Linked To Measure** 

Child Measures Linked To Measure

ACTUAL GOAL DATE

Number of Adults Served by Project L.E.A.D.

Patricia Faison

Provide confidential, free, one-on-one tutoring for adults in basic reading and writing.

Performance Graph Initiatives Linked To Measure Owner(s)





ngood direction

updated: 5/25/2006

**Objective Name** Owner(s)

Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork - Library

Phyllis Alpert Sylvia Mora-Ona Raymond Santiago William Urbizu Terry Zamora Library

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Establish easily accessible, diverse and enjoyable programs, services, places and facilities to meet our community's unique and growing needs

**Parent Objectives** 

(RC1.1) Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork (priority outcome)

Measures Owner(s)

Percent of Total Operating Hours with Security Coverage

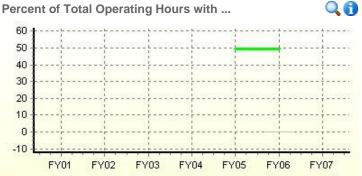
Elizabeth Garcia Ana Timiraos William Urbizu Terry Zamora Phyllis Alpert Sylvia Mora-Ona

The Library's goal is to have 100% security coverage per hours of service

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



-Goal

**Child Measures Linked To Measure** 

**ACTUAL GOAL** DATE

good direction

updated: 4/20/2006

updated: 4/26/2006

Number of Incident Reports

Ana Timiraos William Urbizu Phyllis Alpert Terry Zamora

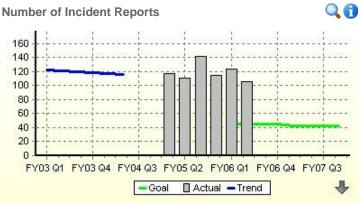
Number of Incident Reports of Thefts, Disturbances, Vandalism and Criminal Activities at libraries

■ Actual Trend

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



**Child Measures Linked To Measure** 

**ACTUAL GOAL** DATE

Number of Incident Reports Requiring Police

Ana Timiraos Terry Zamora William Urbizu

**Performance Graph** 

good direction

**Initiatives Linked To Measure** 

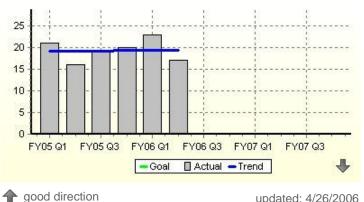
Owner(s)





#### **Child Measures Linked To Measure**

**ACTUAL GOAL** DATE



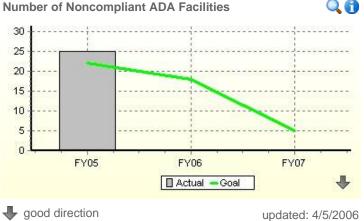
Number of Noncompliant ADA Facilities

Number of facilities that do not comply with the latest code regarding ADA.

#### **Performance Graph**



updated: 4/26/2006



Number of Major Repair & Maintenance Projects Completed

#### **Performance Graph**



good direction

updated: 1/25/2006

Ana Timiraos Phyllis Alpert William Urbizu Terry Zamora

**Initiatives Linked To Measure** 

Owner(s)

**Child Measures Linked To Measure** 

**ACTUAL GOAL DATE** 

Ana Timiraos Phyllis Alpert William Urbizu Terry Zamora

**Initiatives Linked To Measure** 

Owner(s)

**Child Measures Linked To Measure** 

**ACTUAL GOAL DATE** 

## **Financial**

**Objective Name** Owner(s)

Meet Budget Targets (Library)

Phyllis Alpert Suzet Alvarez Cleary Raymond Santiago Terry Zamora

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

(ES8.2) Planned necessary resources to meet current and future operating and capital needs (priority outcome)

**Parent Objectives** 

(ES8.2.1) Meet Budget Targets

Measures Owner(s)

Revenue: Total (Library)

Total revenue in \$1,000s (from FAMIS)

**Performance Graph** 

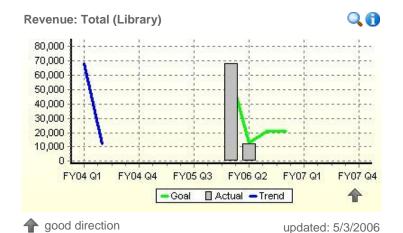
**Initiatives Linked To Measure** 

Owner(s)

**Child Measures Linked To Measure** 

**ACTUAL GOAL DATE** 

Terry Zamora Suzet Alvarez Cleary Mercedes Obando



Expen: Total (Library) Terry Zamora Suzet Alvarez Cleary

Total expenditures in \$1,000s (from roll-up of Personnel, Other Operating, and Capital)

Actual -Trend

#### **Performance Graph**

# QA **Expen: Total (Library)** 20,000 15,000 10,000 5,000 FY04 Q1 FY04 Q4 FY05 Q3 FY06 Q2 FY07 Q1 FY07 Q4

good direction updated: 4/17/2006

Goal

# **Initiatives Linked To Measure**

Owner(s)

DATE

#### **Child Measures Linked To Measure**

		ACTUAL	GOAL	DAIL
	Expen: Personnel (Library)	\$7,875	\$8,732	FY06 Q2
^	Expen: Other Operating (Library)	\$6,199	\$7,065	FY06 Q2
	Expen: Capital (Library)	\$85	\$916	FY06 Q2

ACTUAL GOAL

**Objective Name** Owner(s)

(2) Reduction in unmet needs

## Suzet Alvarez Cleary Raymond Santiago Library

## **Initiatives Linked To Objective**

#### Owner(s)

#### **GrandParent Objectives**

#### **Parent Objectives**

Measures

Number of public service staff

Phyllis Alpert Terry Zamora

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Owner(s)



good direction

updated: 4/26/2006

# **Child Measures Linked To Measure**

	ACTUAL	GOAL	DATE
Full time public service staff	427	422	FY06
Part time public service staff (FTE)	91.00	101.00	FY06

Number of support service staff

Increase staffing needs

#### **Initiatives Linked To Measure**

Owner(s)

Phyllis Alpert Terry Zamora

# **Performance Graph**



#### **Child Measures Linked To Measure**

		ACTUAL	GOAL	DATE
^	Full Time Support Service Staff	137	118	FY06
_	Part Time Support Service Staff (FTE)	2	2	FY06

Objective Name Owner(s)

Capitalize on technology to improve service increase efficiency and provide greater information access-Library

Phyllis Alpert Raymond Santiago

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

**Parent Objectives** 

Measures Owner(s)

Number of Hours of Computer Network Downtime

Phyllis Alpert Terry Zamora

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Number of Hours of Computer Network Do...



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE



good direction

updated: 4/20/2006

Terry Zamora Phyllis Alpert

Number of Staff PC Stations Replaced

Staff PCs replaced

Performance Graph



Owner(s)

Number of Staff PC Stations Replaced





ngood direction

updated: 4/26/2006

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

**Objective Name** Owner(s)

(1) Attract, develop and retain an effective, diverse and dedicated team of employees- Library

Phyllis Alpert Raymond Santiago William Urbizu

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

**Parent Objectives** 

Measures Owner(s)

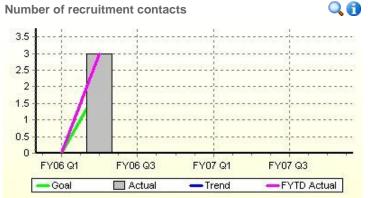
Number of recruitment events

Terry Zamora Phyllis Alpert

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)



**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

good direction

updated: 4/21/2006

Number of staff training sessions

Terry Zamora Phyllis Alpert

**Performance Graph** 

**Initiatives Linked To Measure** 

Owner(s)

Number of staff training sessions



Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 4/20/2006